

IT Solution for You!

PCI NETWORK

Stock code : 3918

PCIHD

Mid-Term Plan

PCI NETWORK

Introduction

Pure holding company

IT-related businesses

Consolidated subsidiaries

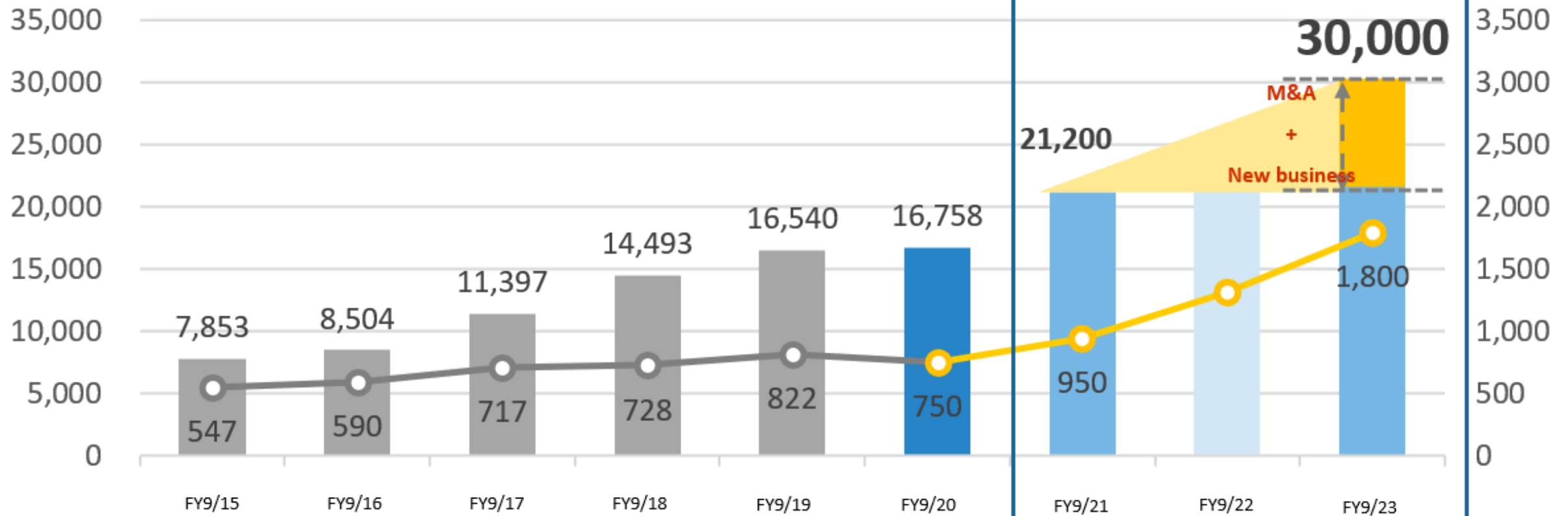
Safe,
Secure,
Sustainable society

Mid-term
Management plan
“PCI-VISION 2023”

(Unit: Million yen)

Performance trends based on challenge targets

■ Net sales (left scale)
 —○— Operating income margin (right scale)



Key initiatives (partially excerpted and posted)

- ★ Creation of optimal proprietary brand products/solutions/services
- ★ Further strengthen collaboration with business alliance partners and promote aggressive M&A

Strategy theme of
“PCI-VISION 2023”

Regardless of software or hardware,
respond to all IT needs of customers
establishing **one-stop solutions**

Embedded Solutions
Product design and test
plan, manufacture, sale,
maintenance



Business solutions
IT services
IoT/IoE

Cybersecurity, M&As, business alliances

Growth & expansion
M&A strategy

Next time,
Approaches to
SDGs

Safe,
Secure,
Sustainable society

PCI NETWORK



Cautionary Note Regarding Forward-Looking Statements

The forecasts, objectives, plans, and strategies of the Company and its consolidated subsidiaries on this presentation include forward-looking statements. These forward-looking statements are based on judgments and assumptions made in accordance with information available at the time of original publication. They involve known and unknown risks and assumptions. Accordingly, due to these variable factors or to other risk factors, the Company's future results and growth could differ materially from the estimates included herein. The Company assumes no responsibility to update or revise forward-looking statements, including forecasts or estimates of future results, due to new information, subsequent events, or other factors. This material is not intended as a solicitation for investment. Investment decisions should be based upon the judgement of the investors.

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